

How RCG guided Nexa's future marketing strategy

#### **CLIENT BACKGROUND**

Nexa is a platform that provides a service for students with affordable networking opportunities in the career path the student would like to pursue through Nexa's mentor network. Each session ranges between \$15-\$50 per 30-minute meeting. The Nexa team worked with the cofounder of Nexa, Ion Kruger, who graduated from DePaul University with a degree in accounting and a background in product management. Ion worked in cloud-based ERP software consulting before starting Nexa. The associates working on this case were Isabel Butler (Project Manager), Danny Neeson, Simon Jose, and Alanna Blackwell.



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#### SITUATION

The case took place over the course of 3-4 months (February to early May), with weekly meetings between RCG and Nexa. At the beginning of the case, RCG presented a 4-phase marketing strategy which included:

- 1. Organizational Alignment
- 2. Market Research
- 3. Marketing Strategies
- 4. Product or Strategy Development.

During the Market Research phase, RCG researched and analyzed the competitive landscape, especially Loyola University's mentorship program, and included Loyola student testimonials. RCG launched a survey regarding student perspectives and experiences with professional mentorship on March 30, collected 90 responses, and compiled and analyzed the data in order to make 5 data-based conclusions, leading to 5 key marketing messages.

- 1. Students resonate with relatable and young mentors and want to learn about their field of work/corporate culture → Position Nexa as a "new way of mentorship" by juxtaposing it with images/imagery of old, boring, outdated mentors.
- 2. Students want to connect with a mentor in their second and third year of college to prepare for entering the workforce → Target second and third year students with language expressly calling them out and apply pressure to get mentors during these years to excel in transition to the workforce.



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#### SITUATION

- 3. Students are not using school sponsored resources to find mentors → Promote key differences between school sponsored services and Nexa to continue this trend.
- 4. Students know professionals in their fields, but are not connecting with them as mentors due to the stigma of asking for help  $\rightarrow$  Promote Nexa (getting a mentor) as a common occurrence, not a crutch.
- 5. Students want to meet monthly with mentors → Create lasting relationships and customers by offering subscription service with mentors.

The Marketing Strategies phase consisted of 4 marketing activities based on market research analysis:

- 1. A section of an article in the LUC business school newsletter, "Biz Buzz", which was published on May 2nd.
- 2. A free session promo code for Nexa's services was sent to the RCG club members on April 5, achieving a 100% increase in sign-ups from the Loyola student body.
- 3. A table event in the Loyola student center on April 24th, where Ion Krueger and 2 members of the RCG team promoted Nexa's services to students.
- 4. A series of 2 flyers designed by RCG and posted around the Loyola campuses which promoted the Nexa website, with messaging based on the conclusions drawn from the survey results.



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#### **ANALYSIS & RESULTS**

During the Spring 2023 semester, Nexa was primarily focused on finding college students searching for professional mentorship opportunities, but is looking to pivot towards high-school students (and their parents) who are seeking mentorship from college students from their desired universities.

The primary KPI tracked for this project was User Events on the Nexa website, <a href="www.usenexa.com">www.usenexa.com</a>, which counts individual activity per day. Over the course of these 4 months, the Nexa website had a total of 1,857 user events, 500 of which were attributed to users in Illinois. Due to the results of the marketing activities and research conducted on the Loyola campus, the RCG team concluded that one of the primary barriers to Nexa's product for college students is the price per meeting, leading to the decision to pivot towards a different target market.

During this case, the RCG project had a relatively short timeline. Some proposed marketing activities were unable to be completed in the time given; in the future, a pre-established structure and firm communication of timelines would allow for even greater effectiveness in marketing strategies and analysis.



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#### RECOMMENDATIONS

RCG concluded with 6 recommendations for Nexa's future marketing strategy (keeping in mind the upcoming product pivot):

- More robust social media strategy, with an emphasis on engaging content and developing a sense of intimacy/relatability with the brand.
- 2. Focus on SEO and SEM to attract users to the website, especially using creative content like personality quizzes and informational articles.
- 3. Hire college students as "brand ambassadors" to promote the website and attract other college students as mentors for high-school users.
- 4. Retain users by implementing a subscription or package system.
- 5. Build relationships with colleges and high-schools through on-site visits and presentations.
- 6. Partner with high school counselors, ACT programs, and tutoring centers to increase brand recognition and legitimacy.



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## CONCLUSION

RCG looks forward to the future of Nexa. RCG provided valuable market information pertaining to college students, which the Nexa team will use to inform future marketing strategies as the company expands their product offering.